



# Team A



**Vina**



**Chungsang**



**Kimsoung**



**Kimseng**



**Kyhour**



## CamEd Business School Candidates and Advisor

### 1. Lim Kyhour

Senior Student  
Bachelor of Accounting and Finance

### 2. Khov Chungsang

Senior Student  
Bachelor of Accounting and Finance

### 3. Luong Kimseng

Senior Student  
Bachelor of Accounting and Finance

### 4. Luong Kimsoung

Senior Student  
Bachelor of Accounting and Finance

### 5. Sar Phasokvina

Senior Student  
Bachelor of Accounting and Finance

### Advisor

### Muhammad M. Ma'aji

Professor of Finance  
CamEd Business School



**Water**





# រដ្ឋាករទឹកស្វយ័តក្រុងភ្នំពេញ

## PHNOM PENH WATER SUPPLY AUTHORITY



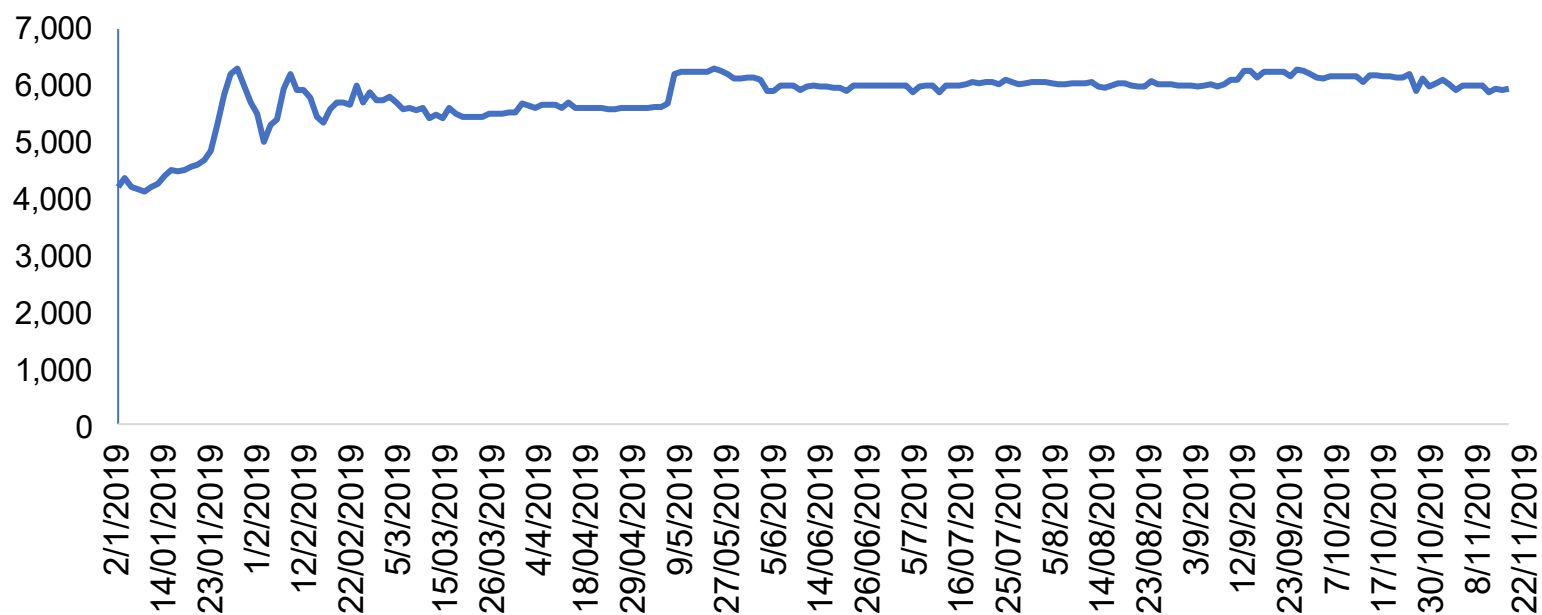
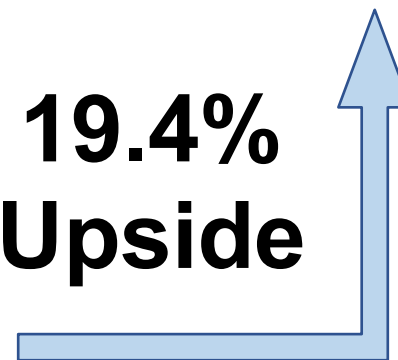
# BUY

Recommendation

7,094 KHR

1.77 USD

19.4%  
Upside





Expansion

Growth

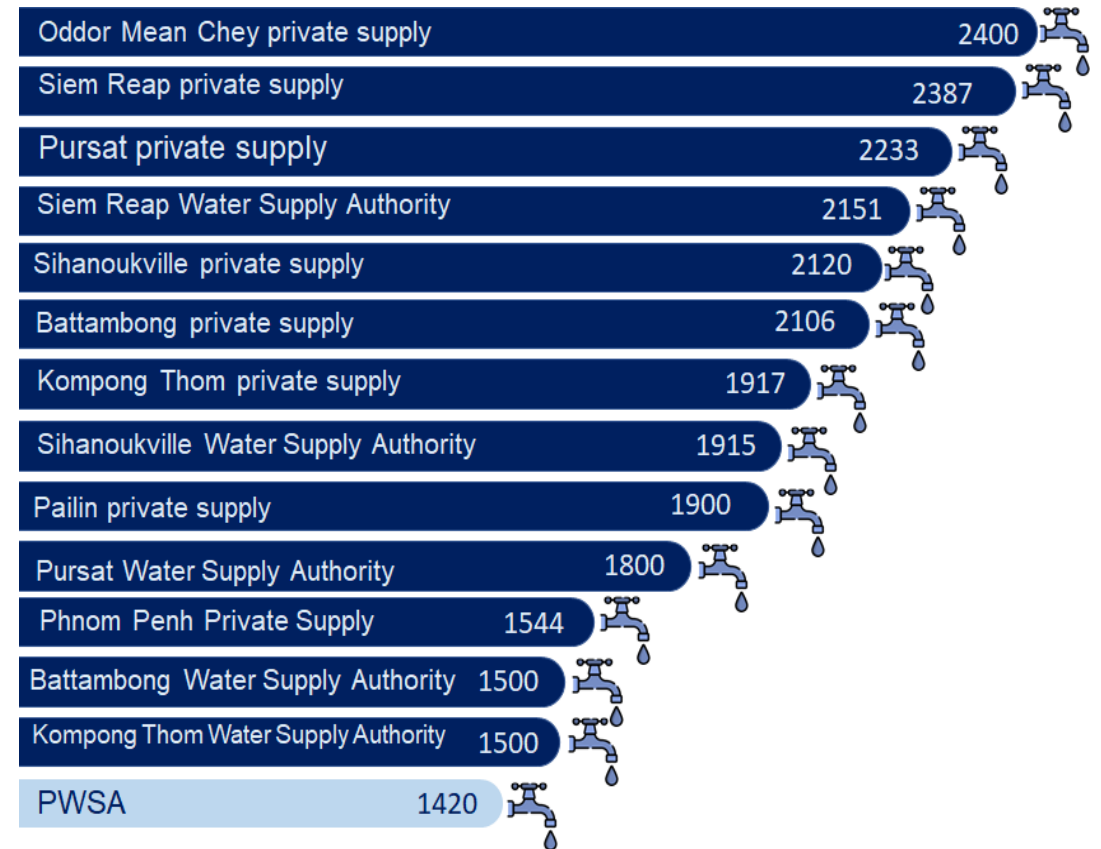
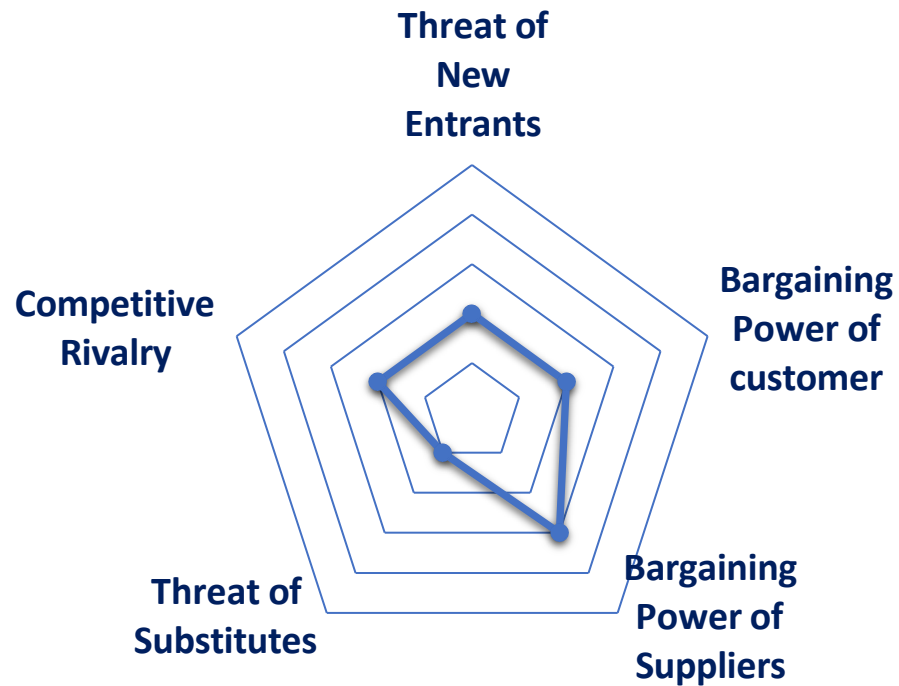
Monopoly



Monopoly

Expansion

Growth



**Monopolistic and Strong Positioning in Water Supply Market**

**PWSA's expansion and water production**

**PWSA's growth**

**Valuation**

**PWSA's risk and mitigation**



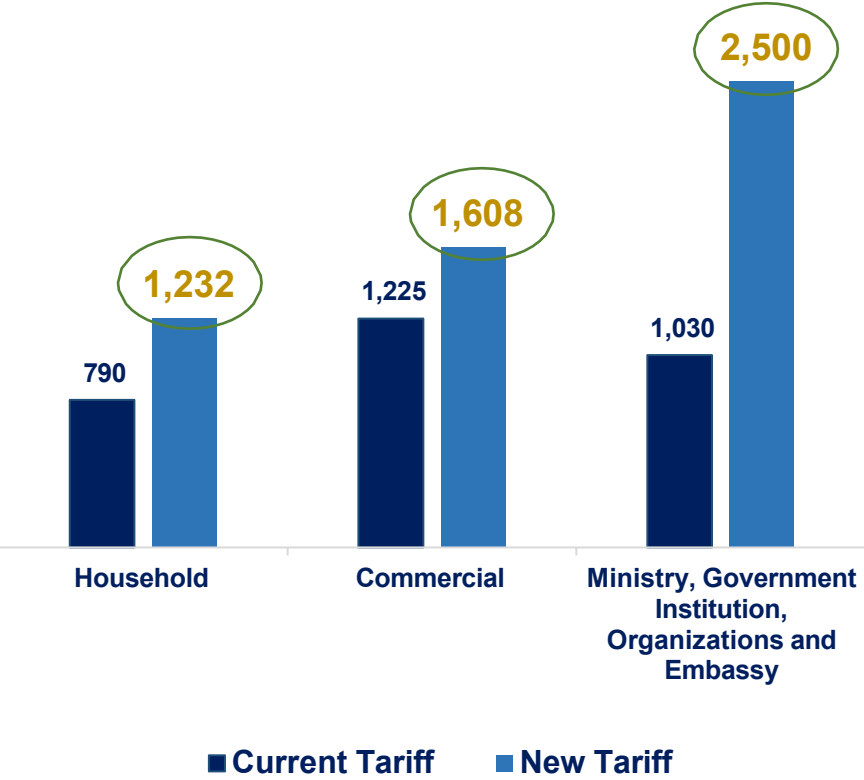


Monopoly

Expansion

Growth

# New tariff and Loan and Grant



Source: Company Data, Team Analysis

| Loan and Grant in FY 18 ('USD) |     |             |            |
|--------------------------------|-----|-------------|------------|
|                                | %   | Grant       | Loan       |
| France                         | 40% | 5,766,400   | 30,273,600 |
| Japan                          | 39% | 77,569,140  | 39,959,860 |
| World Bank                     | 11% | 34,154,000  |            |
| Asian Development Bank         | 4%  |             | 12,745,000 |
| UNNP/WB                        | 1%  |             | 2,803,000  |
| Total                          |     | 117,489,540 | 85,781,460 |

|                                                            |                                       |               |           |                            |
|------------------------------------------------------------|---------------------------------------|---------------|-----------|----------------------------|
| Monopolistic and Strong Positioning in Water Supply Market | PWSA's expansion and water production | PWSA's growth | Valuation | PWSA's risk and mitigation |
|------------------------------------------------------------|---------------------------------------|---------------|-----------|----------------------------|

- 



Population



Construction  
Activities

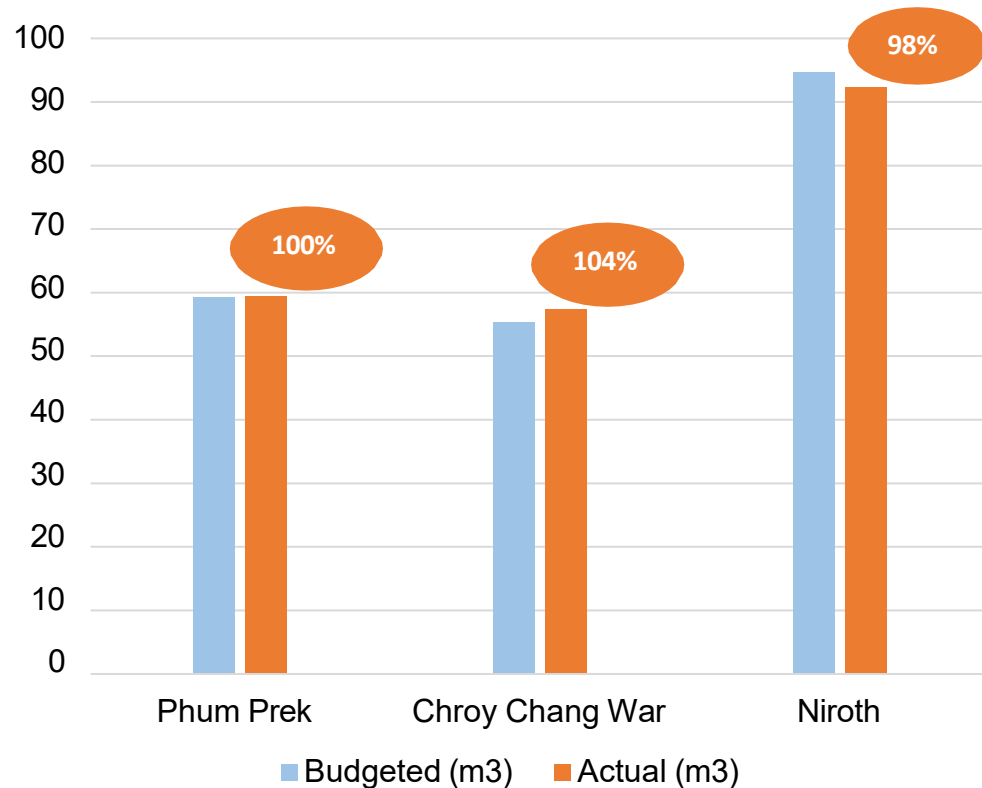


Urbanization

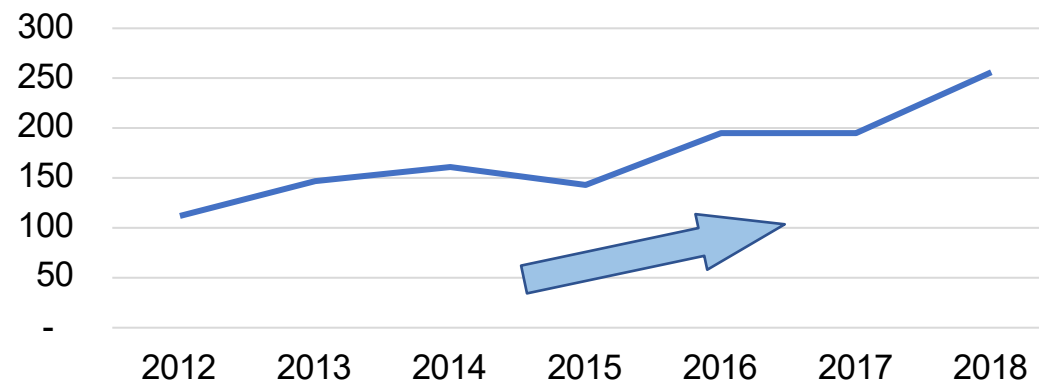
Foreign Direct Investment

## PWSA's risk and mitigation

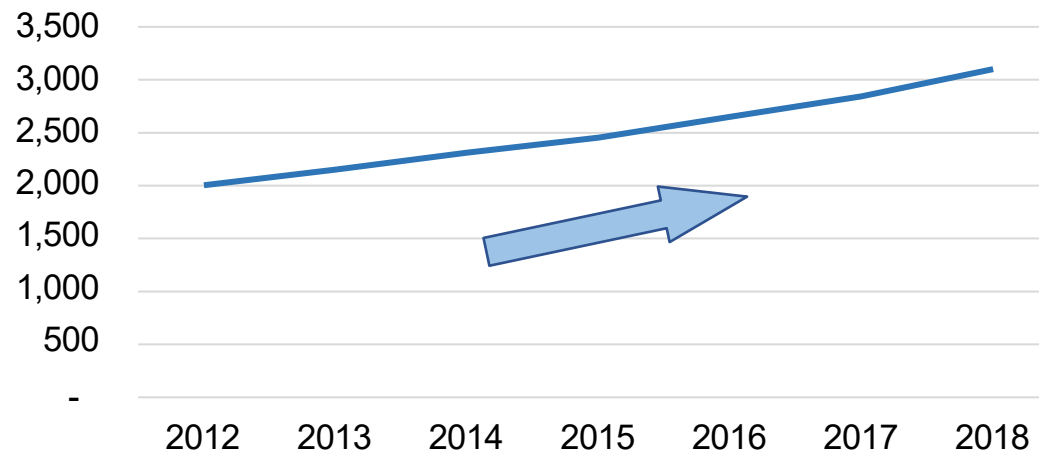
## Water Production Capacity FY18



## The length of installed pipeline in the period



## The total length of pipelines



Monopolistic and Strong  
Positioning in Water  
Supply Market

PWSA's expansion and  
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# Partners

Business

Development



|                                                            |                                       |               |           |                            |
|------------------------------------------------------------|---------------------------------------|---------------|-----------|----------------------------|
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Monopoly

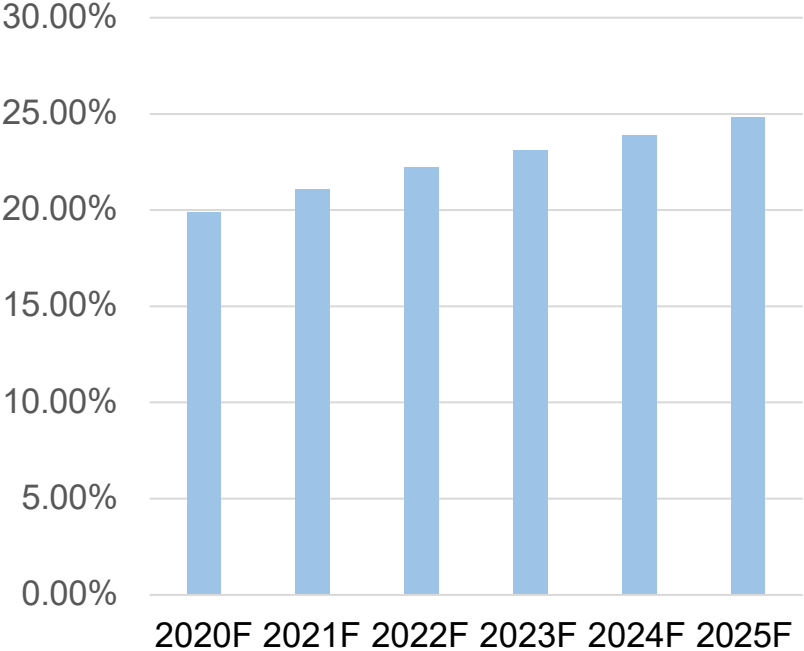
Expansion

Growth

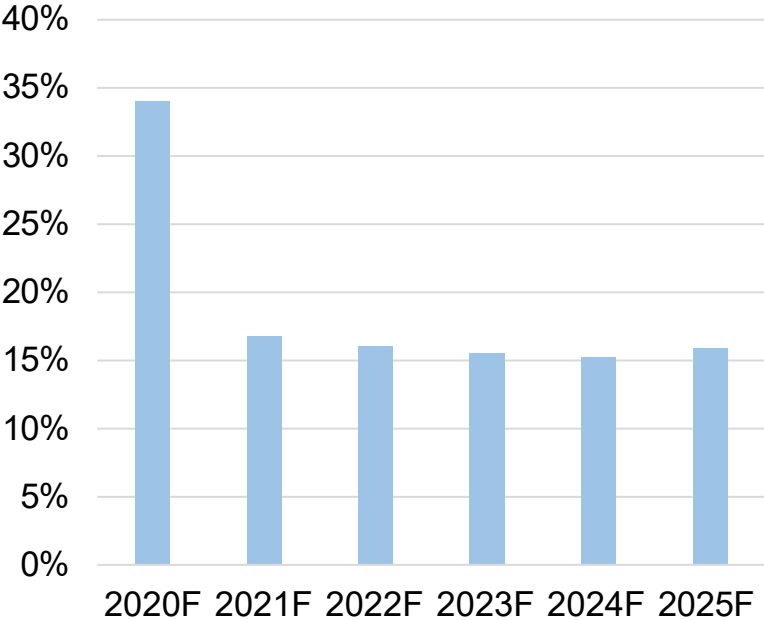


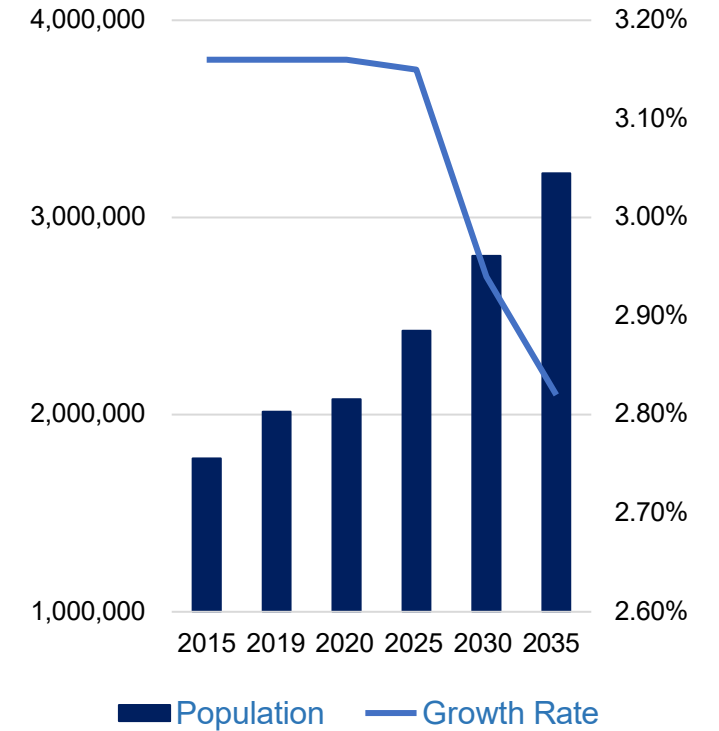
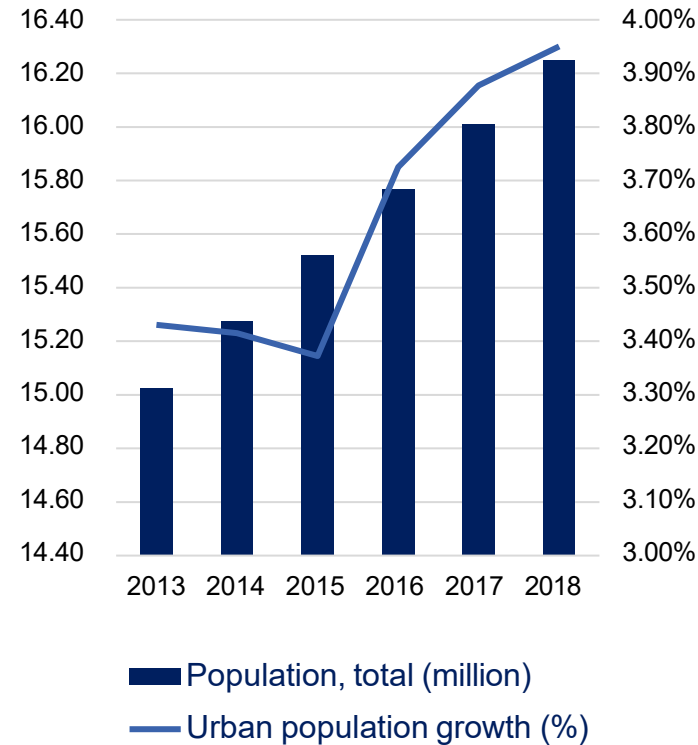
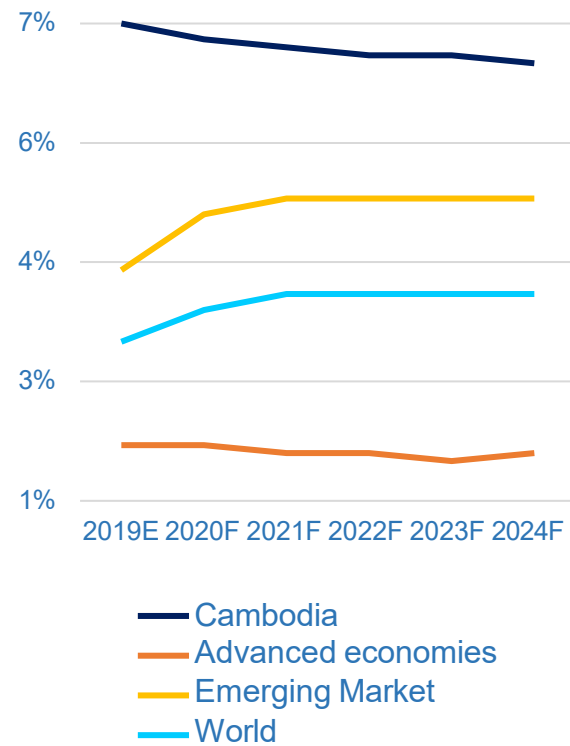


**Net Profit Margin**



**Net Revenue Growth**





Monopolistic and Strong Positioning in Water Supply Market

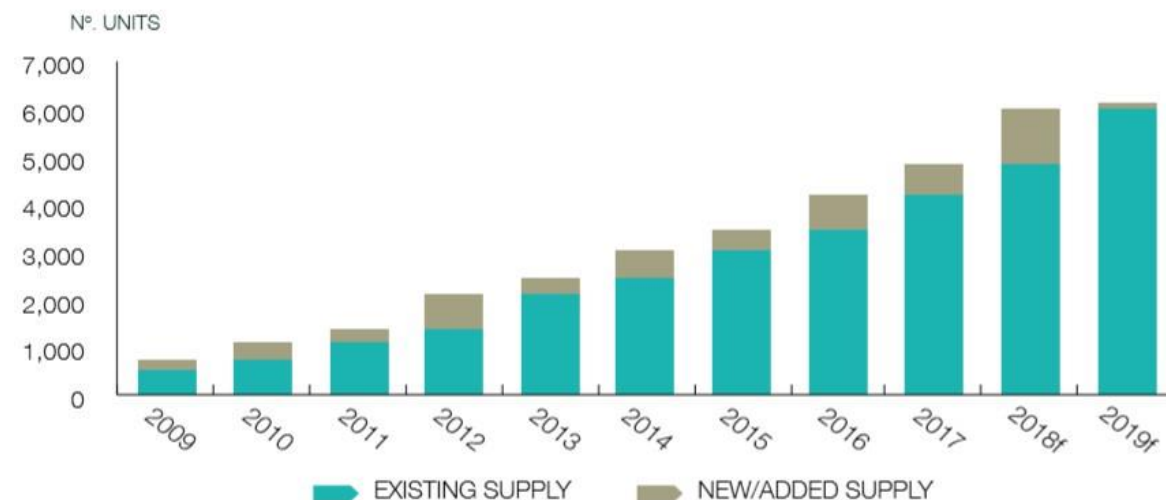
PWSA's expansion and water production

PWSA's growth

Valuation

PWSA's risk and mitigation

## CUMULATIVE SUPPLY OF SERVICED APARTMENTS (2009 - 2019F)



## SALES OF NEWLY LAUNCHED CONDOMINIUMS BY QUARTER



Monopolistic and Strong Positioning in Water Supply Market

PWSA's expansion and water production

PWSA's growth

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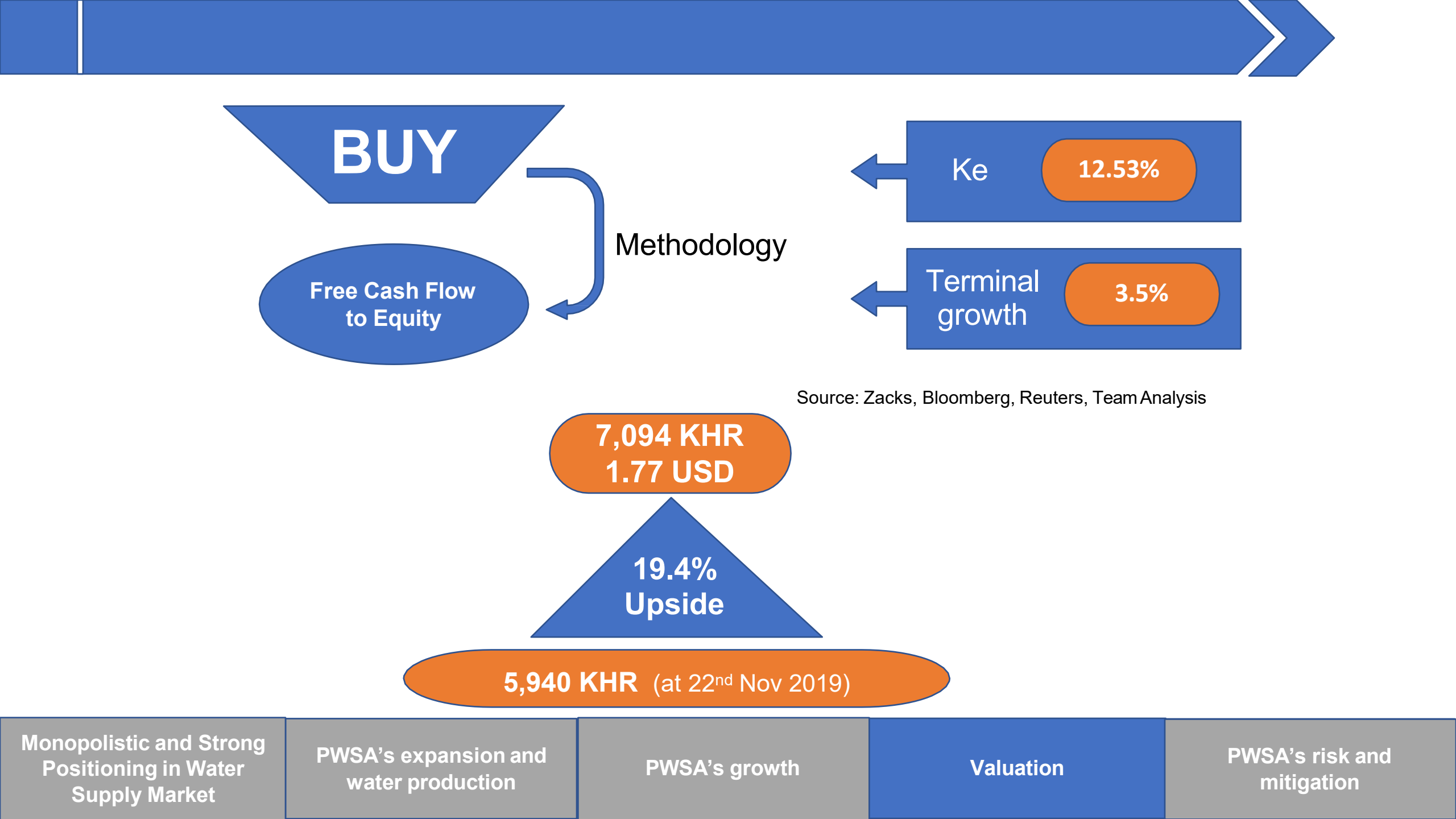
PWSA's risk and mitigation



Expansion

Growth

Monopoly



|                                   |  |                    |
|-----------------------------------|--|--------------------|
| <b>Terminal growth rate</b>       |  | <b>3.5%</b>        |
| <b>Total PV of FCFE</b>           |  | <b>361,635,583</b> |
| <b>PV of terminal year</b>        |  | <b>255,349,227</b> |
| <b>Total Equity value</b>         |  | <b>616,984,810</b> |
| <b>No of Shares</b>               |  | <b>86,973</b>      |
| <b>Intrinsic Value (KHR)</b>      |  | <b>7,094</b>       |
| <b>Current Price (22/11/2019)</b> |  | <b>5,940</b>       |
| <b>Upside Gain</b>                |  | <b>19.4%</b>       |

| Opening Date                                         |               | 1/1/2019           | 1/1/2020           | 1/1/2021          | 1/1/2022          | 1/1/2023         | 1/1/2024        | 1/1/2025          | 1/1/2026           |
|------------------------------------------------------|---------------|--------------------|--------------------|-------------------|-------------------|------------------|-----------------|-------------------|--------------------|
| Ending Date                                          |               | 12/31/2019         | 12/31/2020         | 12/31/2021        | 12/31/2022        | 12/31/2023       | 12/31/2024      | 12/31/2025        | 12/31/2026         |
| Number of years used in discount factor              |               | <b>0.083</b>       | <b>1.083</b>       | <b>2.083</b>      | <b>3.083</b>      | <b>4.083</b>     | <b>5.083</b>    | <b>6.083</b>      |                    |
| (in '000KHR)                                         |               | <b>2019E</b>       | <b>2020F</b>       | <b>2021F</b>      | <b>2022F</b>      | <b>2023F</b>     | <b>2024F</b>    | <b>2025F</b>      |                    |
| Profit after tax                                     |               | 51,607,421         | 69,164,184         | 80,764,917        | 93,710,723        | 108,272,754      | 124,794,652     | 144,637,554       |                    |
| Changes in Working Capital (excluding cash)          |               | -1,059,383         | -15,065,447        | -4,407,899        | -5,022,072        | -5,762,450       | -6,662,817      | -7,767,047        |                    |
| Change in Water Deposits and Non-Current Liabilities |               | 1,376,150          | 36,533,291         | 9,356,112         | 8,163,354         | 6,739,062        | 5,631,831       | 5,800,786         |                    |
| - CAPEX + Depreciation and Amortisation              |               | -95,238,950        | -76,215,847        | -63,102,425       | -66,979,548       | -68,654,923      | -73,798,729     | -77,978,214       |                    |
| + Increase in Debt                                   |               | 403,964,839        | -31,438,602        | -31,438,602       | -31,438,602       | -31,438,602      | -50,675,023     | -19,236,421       |                    |
| <b>FREE CASH FLOW TO EQUITY</b>                      |               | <b>360,650,076</b> | <b>-17,022,422</b> | <b>-8,827,897</b> | <b>-1,566,144</b> | <b>9,155,842</b> | <b>-710,087</b> | <b>45,456,658</b> | <b>522,751,564</b> |
| Discount Factor                                      | <b>12.50%</b> | 0.990271638        | 0.880241456        | 0.78243685        | 0.695499422       | 0.618221708      | 0.549530407     | 0.488471473       |                    |
| <b>Present Value of FCFE</b>                         |               | <b>357,141,542</b> | <b>-14,983,841</b> | <b>-6,907,272</b> | <b>-1,089,252</b> | <b>5,660,340</b> | <b>-390,214</b> | <b>22,204,281</b> |                    |

**Monopolistic and Strong Positioning in Water Supply Market**

**PWSA's expansion and water production**

**PWSA's growth**

**Valuation**

**PWSA's risk and mitigation**

| Assumption            | Rate          | Methodology                                       |
|-----------------------|---------------|---------------------------------------------------|
| Beta                  | 0.57          | Bottom-up beta (based on water utility average)   |
| Risk-free rate        | 1.51%         | Risk-free rate (five-year US treasury yield)      |
| Equity risk premium   | 5.75%         | Mature market equity risk premium (based on KPMG) |
| Country risk premium  | 7.64%         | Cambodia country risk premium (Moody's B2 rating) |
| Percent exposure      | 100%          | Percent exposure to country risk                  |
| Debt to Equity Ratio  | 0.50          | Debt to Equity Ratio (average book value)         |
| Tax rate              | 20%           | Cambodia corporate tax rate                       |
| <b>COST OF EQUITY</b> | <b>12.53%</b> | <b>The capital asset pricing model</b>            |

Source: Team Analysis

|                                   |                      |
|-----------------------------------|----------------------|
| <b>EV/EBITDA</b>                  | <b>8.46</b>          |
| <b>EBITDA</b>                     | <b>162,811,270</b>   |
| <b>Enterprise Value Estimate</b>  | <b>1,376,918,169</b> |
| <b>Value of Debt (Book Value)</b> | <b>457,407,086</b>   |
| <b>Class A Share</b>              | <b>391,100,942</b>   |
| <b>Cash and Cash Equivalents</b>  | <b>127,225,296</b>   |
| <b>EV/EBITDA Value of Equity</b>  | <b>655,635,437</b>   |
| <b>Number shares</b>              | <b>86,973</b>        |
| <b>Intrinsic Value (KHR)</b>      | <b>7,538</b>         |
| <b>Current Price (KHR)</b>        | <b>5,940</b>         |
| <b>Upside Gain</b>                | <b>26.9%</b>         |

Source: Team Analysis

Monopolistic and Strong  
Positioning in Water  
Supply Market

PWSA's expansion and  
water production

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mitigation



| Company                           | TICKER    | MKT<br>CAP<br>(USD<br>mil) | Debt to<br>Equity | Dividend<br>Yield | ROE    | P/S<br>(x) | P/E<br>(x) | P/E<br>(x) | EV/E<br>BIT<br>DA<br>(x) | EV/EBIT<br>DA (x) |
|-----------------------------------|-----------|----------------------------|-------------------|-------------------|--------|------------|------------|------------|--------------------------|-------------------|
|                                   |           |                            | TTM               | TTM               | TTM    | TTM        | TTM        | NTM        | TTM                      | NTM               |
| China Water Affairs Group Ltd     | 0855.HK   | 1,242.0                    | 144.2%            | 4.62%             | 6.61%  | 1.17       | 7.20       | 6.33       | 5.90                     | 5.33              |
| Manila Water Company Inc          | MWC.PS    | 783.0                      | 82.7%             | 4.75%             | 4.97%  | 2.00       | 7.28       | 9.20       | 7.70                     | 7.20              |
| Siic Environment Holdings Ltd     | SIIC.SI   | 517.0                      | 110.9%            | 7.41%             | 2.42%  | 0.68       | 6.70       | 6.50       | 10.00                    | 8.10              |
| Guangdong Investment Ltd          | 0270.HK   | 14,201.0                   | 18.1%             | 3.22%             | 7.62%  | 7.97       | 22.17      | 21.66      | 9.80                     | 9.10              |
| Chongqing Water Group Company Ltd | 601158.SS | 3,910.8                    | 8.1%              | 4.91%             | 7.16%  | 4.84       | 16.25      | 15.83      | 12.20                    | 10.50             |
| Thai Tap Water Supply             | TTW.BK    | 1,761.3                    | 67.0%             | 4.48%             | 13.16% | 8.86       | 18.81      | 17.31      | 12.40                    | 12.00             |
| Ranhill Holdings Berhad           | RANH.KL   | 322.4                      | 203.0%            | 3.47%             | 2.77%  | 0.81       | 27.32      | 20.58      | 7.32                     | 6.97              |
| Regional Comps. Average           |           |                            | 90.6%             | 4.69%             | 6.39%  | 3.76       | 15.10      | 13.92      | 9.33                     | 8.46              |
| California Water Service Group    | CWT       | 530.0                      | 112.0%            | 1.50%             | 8.21%  | 3.66       | 39.47      | 34.30      | 17.34                    | 13.56             |
| SJW Group                         | SJW       | 1,960.0                    | 57.0%             | 1.74%             | 7.45%  | 4.85       | 34.99      | 31.30      | 15.76                    | 14.22             |
| Consolidated Water                | CWCO      | 246.3                      | 2.0%              | 2.07%             | 6.05%  | 3.45       | 26.02      | 24.80      | 11.66                    | 13.14             |
| International Comps. Average      |           |                            | 57.0%             | 1.77%             | 7.24%  | 3.99       | 33.49      | 30.13      | 14.92                    | 13.64             |
| Overall Comps. Average            |           |                            | 80.5%             | 3.82%             | 6.64%  | 3.83       | 20.62      | 18.78      | 11.01                    | 10.01             |
| Phnom Penh Water Supply           | PWSA      | 539.2                      | 36%               | 5.18%             | 4.95%  | 2.32       | 7.39       | 7.68       | 11.74                    | 9.19              |

Source: Zacks, Bloomberg, Reuters, Team Analysis: TTM = Trailing twelve months; NTM = next twelve months

| Terminal Year Growth | Cost of Equity |        |        |        |        |        |        |        |
|----------------------|----------------|--------|--------|--------|--------|--------|--------|--------|
|                      |                | 9%     | 10%    | 11%    | 12.50% | 13%    | 14%    | 15%    |
|                      | 0%             | 12.70% | 10.10% | 7.70%  | 4.40%  | 3.30%  | 1.30%  | -0.50% |
|                      | 1%             | 16.80% | 14.00% | 11.40% | 7.70%  | 6.60%  | 4.50%  | 2.40%  |
|                      | 2%             | 21.60% | 18.60% | 15.70% | 11.80% | 10.50% | 8.10%  | 5.90%  |
|                      | 3.50%          | 30.90% | 27.40% | 24.00% | 19.40% | 18.00% | 15.20% | 12.60% |
|                      | 4%             | 34.80% | 31.00% | 27.50% | 22.60% | 21.10% | 18.10% | 15.40% |
|                      | 5%             | 43.90% | 39.70% | 35.70% | 30.20% | 28.40% | 25.10% | 22.00% |
|                      | 6%             | 56.00% | 51.10% | 46.50% | 40.10% | 38.10% | 34.30% | 30.70% |

Source: Team Analysis

Monopolistic and Strong  
Positioning in Water  
Supply Market

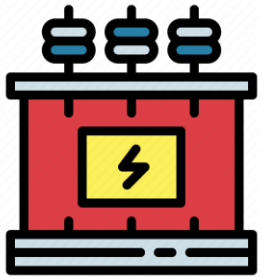
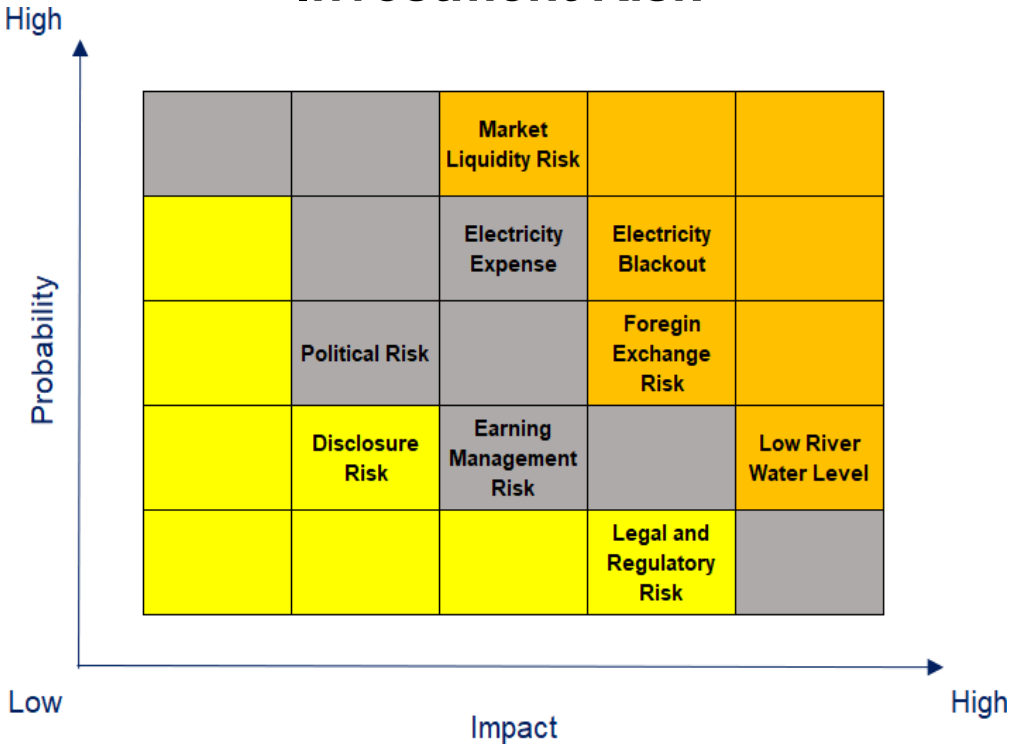
PWSA's expansion and  
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# Investment Risk



Monopolistic and Strong Positioning in Water Supply Market

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